



# Certificate of INCA Membership

This is to certify that

.....  
is a member of INCA

Membership type .....

Membership period .....

A handwritten signature in black ink, appearing to read "John Sparrow", is written over a horizontal dotted line.

John Sparrow  
Company Secretary

The recognised trade association  
for the external wall insulation industry

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[www.inca-ltd.org.uk](http://www.inca-ltd.org.uk)

